# Financial Viability Review for New Calls and Appointments

Community of Faith: \_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_

Date: \_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_

**1. Do your expenses exceed your revenues?** *(Please fill in all years)*

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Year** | **Revenues** | **Amount given through offerings** | **Amount given through PAR** | **Expenses** | **Do expenses exceed revenues? (yes/no)** | **Bank balance at end of year** |
| Current year | $ | $ | $ | $ |  | $ |
| One year ago | $ | $ | $ | $ |  | $ |
| Two years ago | $ | $ | $ | $ |  | $ |
| Three years ago | $ | $ | $ | $ |  | $ |
| Four years ago | $ | $ | $ | $ |  | $ |
| Five years ago | $ | $ | $ | $ |  | $ |

**Comments:**

Please include any comments you think are pertinent to your consideration—renovations, special fundraising, money that comes in as revenue but you really don’t have use of because it goes out to organizations, GICs, term deposits, memorial fund, support of M&S, no minister, or minister on sabbatical. These comments help you understand why expenses might grow one year and revenues another.

A recent financial statement should be appended to this document.

**2. Payroll Costs:**

We have the present staff:

(F – Full-time; P – Part-time; V – Voluntary; H – paid an Honourarium)

Minister: \_\_\_\_\_\_\_ ; Secretary: \_\_\_\_\_\_\_ ; Custodian: \_\_\_\_\_\_\_ ; Musician(s): \_\_\_\_\_\_\_ ;

Sunday School Teacher(s): \_\_\_\_\_\_\_ ; Other: \_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_

Cost of payroll ($ paid plus employer contributions (EI, etc.) for everyone.

|  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- |
| **Current year** | **One year ago** | **Two years ago** | **Three years ago** | **Four years ago** | **Five years ago** |
| $ | $ | $ | $ | $ | $ |

Cost of Pulpit Supply.

|  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- |
| **Current year** | **One year ago** | **Two years ago** | **Three years ago** | **Four years ago** | **Five years ago** |
| $ | $ | $ | $ | $ | $ |

**3. Have you experienced a deficit for more than two consecutive years in the last five years? \_\_\_**

**4. Are there any outstanding loans? \_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_**

**5. Do utilities, maintenance, and repairs exceed 25% of revenues?**

|  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- |
| **Year** | **Utilities**  **(Power & Water)** | **Fuel** | **Maintenance** | **Total** | **Exceeds 25% of Revenues**  **(Yes or No)** |
| Current year | $ | $ | $ | $ |  |
| One year ago | $ | $ | $ | $ |  |
| Two years ago | $ | $ | $ | $ |  |
| Three years ago | $ | $ | $ | $ |  |
| Four years ago | $ | $ | $ | $ |  |
| Five years ago | $ | $ | $ | $ |  |

**6. a) How many contributors support your community of faith?**

|  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- |
| **Current year** | **One year ago** | **Two years ago** | **Three years ago** | **Four years ago** | **Five years ago** |
|  |  |  |  |  |  |

**7. How many contributors would you have in each age group this year?**

|  |  |
| --- | --- |
| 0-20 years |  |
| 21-30 years |  |
| 31–40 years |  |
| 41-50 years |  |
| 51–60 years |  |
| 61–70 years |  |
| 71-80 years |  |
| 81+ years |  |

**8. Is there a reliance on a few generous contributors where 50% of the revenues come from one or two contributors? Contributors and Givings**

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Annual giving** | **Current year** | **One year ago** | **Two years ago** | **Three years ago** | **Four years ago** | **Five years ago** |
| $0–$100 |  |  |  |  |  |  |
| $101–$500 |  |  |  |  |  |  |
| $501–$1,000 |  |  |  |  |  |  |
| $1,001–$5,000 |  |  |  |  |  |  |
| $5,001+ |  |  |  |  |  |  |

**9. Have you taken part in a stewardship project (campaign) in the past two years?**

\_\_\_ No project

\_\_\_ Letters to congregation when we have the need

\_\_\_ Regular information and letters sent to all members and adherents

\_\_\_ Program such as *Called to Be the Church* ([www.stewardshiptoolkit.ca](http://www.stewardshiptoolkit.ca)) with information during worship, letters, and a request for commitment

\_\_\_ Program and information presented at a congregational get-together

\_\_\_ All-member visitation

\_\_\_ Other

If you did, what were the results?

Have you encouraged members, yearly or more regularly, to increase PAR givings? Yes / No \_\_\_

**10. Please list any investments, special funds, and other monies your community of faith holds. What are the rules/restrictions around the use of those funds?**

**RECOMMENDATIONS**

The covenant with a minister that you appoint is a financial commitment. Now that you have all of this information, how are you planning to pay for this ministry?

Recommendation of treasurer, and governing body:

community of faith is viable

to appoint or call a minister in Category \_\_\_\_\_\_\_\_\_\_ for \_\_\_\_\_\_\_\_\_ hours per week.